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DIRECTORATE: SUPPLY CHAIN MANAGEMENT

LOSS CONTROL POLICY

DPWR loss control policy

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LOSS CONTROL POLICY

officials above reasons and are quite often caused or facilitated by the negligence of nature, are risks in the Department. Losses are the result of one or more Losses to the State due to theft, act of crime, damages through acts of human

disciplinary action against officials causing or contributing to losses. measures and interventions must be in place for recovery of losses and in taking as contemplated in Treasury Regulation 12. This policy serves as an official notification of the procedure to follow with losses Effective and efficient control

1. INTRODUCTION

collection of revenue due. unauthorized, irregular, fruitless and wasteful expenditure and appropriate steps to prevent, within that official's area of responsibility, any the official's area of responsibility. In particular, the official must take effective efficient, economical and transparent use of financial and other resources within on each official within the Department to take responsibility for the effective Section 45(b) and (c) of the Public Financial Management Act places the onus and any under-

development of the loss control strategies and plans. prevent, limit or reduce unnecessary losses. It also serves as a basis for the The Loss Control Policy provides a framework within which the Department will

2. DEFINITIONS

in these standard Operating Procedures: Unless the contrary is clear from the context, the following definitions shall apply

"Act" amended by Act No. 29 of 1999). Public Finance Management Act 1999, Act 1 of 1999 (as

"Department" and Transport shall mean the North West Department of Public Works, Roads

"Losses"

legal costs arising from labour related disputes and applications. unauthorized expenditures, civil claims, compensations person and, without derogating from or limiting the concept, also any material loss or damages or prejudice to the State damages, fruitless, wasteful, irregular

"Incident"

property, asset or funds; cause damage, or might cause potential damage to the state's any act or neglect in respect of a single occurrence, which may

"Fruitless and wasteful expenditure": refers to the direct or indirect inefficient payment of a supplier/creditor in time. departmental activities - interest accrued due to neglected and ineffective use of financial resources while executing the

"Unauthorised expenditure" refers to the overspending of a main division in accordance with the purpose of the main division. with the purpose of a vote, or in the case of a main division, not within a vote, or expenditure that was not made in accordance

"Irregular expenditure" means expenditure incurred in contravention of or not legislation providing for procurement procedures contravention of or not in accordance with a requirement of any applicable accordance legislation, including this Act, or any provincial with a requirement of any applicable in

"State money" means all revenues and all other moneys whatever received or state held by and accounting officer for, or on the account of the

"State property" means any property of the state, including cell phones and other I.T equipments utilized by officials

"Face value forms" also means stamps and receipts, cheque, face value, or other forms with potential value.

"Claim" includes an intended lawsuit, action, interdict, arbitration, inquest a lawsuit, action, interdict arbitration, inquest or dispute and also

"Recoverable Losses" When the Accounting Officer or his delegate requests a the state property/asset due to deliberate action, negligence or unauthorised use the "other person" owing to his/her cause of the loss/damage of incurred by the department and were a loss be recovered from Regulations, to compensate the State in respect of the loss person, in terms of paragraph 12.7.2 of the National Treasury

"Irrecoverable Losses" The case where the State has suffered a loss due to parameters of the duly approved journey. condition or an implied incident such as road accident within the loss/damage resulting from natural causes such as weather cover in terms of (i.e.) PFMA and other related regulations, due costs and a loss that the "other person" does not lose the state Treasury Regulation and the loss is written-off against State State cover / protection in terms of the relevant National natural causes (via major) or where an official does not forfeit condition that applies for "recoverable" loss or the

"Write - off" by the state in monetary value as prescribed by the PFMA the withdrawal of an asset/item or an amount of money owned

"Liability investigation" an informal investigation into a loss by a designated Regulation 12.7 read with the provision of Treasury Regulation or write-off of the loss of the state in terms of Treasury official to gather information and facts to decide on the recovery

"Legal cost" opposite party for which this Department can legally held liable. also includes expenditures of the legal representatives of the lawsuit in which this Department is a party, and in this regard any judicial equity, civil claim against or by the state or other representative or an Advocate on behalf of this Department in expenditure incurred by the State Attorney or legal

"Said Person" All persons who are or were in the employment of the State and law or a court to render services to or on behalf of the State. appointments or any other persons who are/were compelled by voluntary services to persons who on full or part time basis render or rendered the State or who hold honorary

"Other Persons" Any natural person or legal person with the exception of the said person

"Departmental Loss duties attached to loss control. 1 of 1999 (as amended by Act 29 of 1999) to deal with the terms of section 44 of the Public Finance management Act, Act assigned/appointed by the Head of the Department (HOD) in Control Officer" An Officer at Head office or District

"Departmental Loss Control Committee" A Committee at Head Office or that are referred to it by the Loss Control Officer (Loss Control recommendations and to advise him regarding all loss cases District established by the Head of the Department to make

"Liability" condition. damage caused by the "said person" due to "recoverable loss" responsibility to compensate the state for a loss or losses or

3. OBJECTIVE

within the Department. This document informs departmental officials of the policy on loss control

- a) All officials including management are held accountable for losses in their respective area of responsibility.
- <u>b</u> Assist officials to create a climate that is conducive to internal control, risk management and prevention of losses
- C Contribute towards creating respect for the resources entrusted to the Department for use in the best way possible

- 9 claims for compensation instituted against the Department in particular. avoid unlawful conduct that may result in unnecessary losses in general or Encourage Officials to perform their duties in a responsible manner and to
- <u>@</u> Uniform reporting procedure will not only ensure that the record of losses establishment of an effective risk prevention strategy promotion of kept more efficiently and effectively, but will also contribute to the greater efficiency in the management of losses and the

4. SCOPE OF APPLICATION

This policy applies to all departmental officials

5. POLICY

5.1 RESPONSIBILITY FOR LOSSES

Treasury Regulation 12.1.1 states as follows:-

was employed by an institution. arise from state activities by an Official who is liable in law and who is or be responsible for all claims and losses of state property where these agreement, the State will bear its own damages and incidental risks and Subject to the provision of this regulation or any other legislation or

from an act of commission/omission of an official, to the Legal Serves another person/entity, as far as any claims against the state, which arose Officer delegates claims for liability for any loss or damage suffered by In terms of Departmental Financial Delegation the Accounting

is established and carried out respectively to prevent losses and to ensure efficient and transparent system of risk management and internal control area of responsibility, amongst other things, to ensure that an effective, amended) compels the Accounting Officer and Officials within that officials The Public Finance Management Act, 1999 (Act no 1 of 1999 as

Sections 38, 39, 40 and 45 of the PFMA the safeguarding and maintenance of all assets of the Department.

In terms of the PFMA, the Accounting Officer:

- 38(1)(c)(ii), expenditure and losses resulting from criminal conduct in terms of section unauthorized, irregular and fruitless and wasteful
- b) Must on discovery of any unauthorized, irregular and fruitless and wasteful expenditure and losses, immediately report in writing, to the Loss Control
- c) Loses must be reported to the relevant treasury in terms of section 38(1)
- Must take effective and appropriate disciplinary steps against any Official 38(1)(h)(iii). in the service of the department, who makes or permits an unauthorized, irregular, fruitless and wasteful expenditure in terms 으 section

11 and 12 issued in accordance with section 76 of PFMA. and risk management must be implemented. Treasury Regulation 4, 9, 10, losses and for this purpose, effective and transparent processes of financial incorporated in the Departmental operational Objectives. The Accounting Officer must also exercise reasonable care in detecting and be clearly communicated to all Officials to ensure that the said strategy is achievement of Departmental objectives. A risk management strategy must assessment in order to identify emerging risks that may threaten the Treasury Regulations compels the Accounting Officer to conduct a preventing

In terms of National Treasury Regulation, the Accounting Officer-

Must exercise all reasonable care to prevent and detect unauthorised. and transparent processes of financial and risks management. (Section 45 of irregular, fruitless and wasteful expenditure and implement effective, efficient the PFMA)

- 9 financial and other resources within that official's area of responsibility is responsible for effective, efficient, economical and transparent use of
- c must comply with the provision of this Act to the extent applicable to that Official, including any delegation and instructions in terms of Section 44 of the
- ڡ Is responsible for the management, including the safeguarding of assets and the management of liabilities within that Official's area of responsibility.

5.2 APPOINTMENT AND RESPONSIBILITY OF LOSS CONTROL OFFICER

be responsible for, amongst other things the following: Such an officer (hereinafter referred to as the Loss Control Officer), shall to perform functions related to the management of losses and claims. Section 44(1) of the PFMA, and Chapter 12 part 5 of Treasury Regulations The Accounting Officer shall appoint a Loss Control Officer in terms of

- Ensure that all losses due to theft must report to the SAPS within
- 9 Initiate investigation on the incident and determine the liability
- C hours of the occurrence. Any damage, accident or theft of fleet vehicles must be reported to Transport Officer who will notify the Loss Control Officer within 48
- 9 Obtain details, statements, etc., in connection with claims and losses and enter same into the Departmental Loss Control register.
- **e** recommendations. a full report to the Loss Control committee
- **5** recorded and referred to the Accounting Officer for approval Where the Loss Control Committee recommend and the Official accept recommendation the recovery process must be completed
- 9 Recording the financial transaction regarding losses approved for write-off, against the relevant objective account of the Department.
- 巴 Liaising with the Legal Service Directorate and ensuring that all registered loss cases are finalised within a prescribed period

 $\overline{}$ Submit the final recommendations to the Chief Financial Officer and HOD for approval.

submitted to the Loss Control unit and the Internal Control unit of the Department, for record purposes. The Loss Control Officer for Head office and District offices are appointed Accounting Officer. Copies of the appointment letters shall be

eliminate theft, losses, wastage and misuse discrepancies occurring and to recommend proper control measures to Public Finance Management Act, 1999 (Act no 1 of 1999 as amended) Loss Control Committees are to take charge of losses, damages and other In terms of section 44,1 (a) read in conjunction with Subsection (3) of the

5.3 APPOINTMENT AND RESPONSIBILITY FOR LOSS CONTROL COMMITTEE

committee shall be responsible for, amongst other things: functions related to the management of losses and claims. Section 44(1) (a) and (b) read with sub-section (3) of the PFMA to perform The Accounting Officer shall appoint a loss control committee in terms of Such

- to cases of any loss and/or damage through criminal acts or omissions environment and to determine accountability and liability with regards To resolve cases of assets and inventory items within the working
- 9 To thoroughly examine all evidence presented by the Loss Control Officer as per guidelines
- 0 To make recommendations regarding the recovery of losses where
- ٩ the delegated official. To make recommendations for write-offs to the Accounting Officer or to

<u>@</u> To refer cases investigate the matter where necessary. of negligence ਰ Directorate Legal Services ಠ

5.4 APPOINTMENT AND RESPONSIBILITY FOR LOSS CONTROL COMMITTEE CHAIRPERSON

of loss control policy and other applicable regulations that loss control committee fulfil its mandate in line with the guidelines losses and claims. Official appointed to such a position must ensure (3) of the PFMA to perform functions related to the management of committee in terms of Section 44(1) (a) and (b) read with sub-section Accounting Officer appoint a Chairperson for loss control

ე ე COMPOSITION AND APPOINTMENT OF LOSS CONTROL COMMITTEE

guidelines of loss control policy and other applicable regulations in the loss control committee to fulfil its mandate in line with the nominated and appointed to ensure that all stakeholders are involved Management, Risk, Internal Control, Labour, MISS, legal may be management of losses and claims. Officials from Asset, Supply Chain section (3) of the PFMA to from different skills in terms of Section 44(1) (a) and (b) read with sub-The Accounting Officer appoint a loss control committee with officials perform functions related to

5.6 MEETINGS QUORUM AND FREQUENCY FOR LOSS CONTROL COMMITTEE

when required in line with the number of cases reported, investigated and ready for presentation members plus one member to be present. Committee may sit as and Quorum for a loss control committee meetings is 50% of appointed

6. FRAMEWORK FOR LOSS CONTROL

TYPES OF LOSSES, DAMAGES AND FRAUD

LOSS, THEFT AND DAMAGE OF IMMOVABLE ASSETS:

- Rent paid for offices not in use
- any intentional damage to office building by an official

6. 2 LOSS, THEFT AND DAMAGE OF MOVEABLE ASSETS:

- thefts and other damage costs, photocopiers air conditioners and other electronic equipment through Furniture in official houses, office furniture computers, printers, faxes
- Minor equipments such as tools and maintenance equipments through thefts and other damage costs.

6.3 LOSS, THEFT AND DAMAGE OF INVENTORY STORES ITEMS:

thefts and other damage costs. Stationery, maintenance, electrical material, cleaning material through

6.4 **FORMS** LOSS THEFT AND DAMAGE OF STATE MONEY AND FACE VALUE

Cash- theft and shortages on petty cash, rental and bidding revenue collected

6.5 CLAIMS AGAINST THE STATE THROUGH ACTS OR OMISSIONS AGAINST SAID PERSON (S)

Notices of intended civil action served on the Member of the Executive Council.

6.6 CLAIMS AGAINST THE STATE AGAINST OTHER PERSON (S)

- Overpaid salaries-after death or termination
- Salaries paid for staff under suspension
- Irrecoverable fees for any other service

Irrecoverable - rates and taxes, electricity

- State guaranties
- Ex-Gratia payment

6.7 FRAUD CASES WITH LOSS IMPLICATIONS

- Criminal/negligence (Public Service Persons)
- Stolen cheque cashed /payment without delivery of goods or service
- Fraudulent credit transfers
- Unauthorized order
- Ghost Employees in the salary system

6.8 FRUITLESS AND WASTEFUL EXPENDITURE

- have been invoiced and obligated to pay. Late payment to a creditor for which interest is charged and for which we
- received, e.g. paying for two (2) officials booked for training when only one Any payment to a service provider for which the full value was not actually attended.
- is actually necessary and needed reasonable care been taken. E.g. paying for ten (10) chairs when five (5) Wasteful Expenditure made in vain and would have been avoided had
- Losses due to poor tender/bids allocation.

6.9 OTHER LOSSES

- Poor management actions
- Attempted fraud (no actual loss)
- Departmental write-offs

7. THE MANAGEMENT OF LOSSES

7.1 PROCESS TO FOLLOW WHEN LOSS OCCURS

- Losses to be reported within 24 hours to the Loss Control Officer;
- The Loss Control Officer will investigate to determine accountability.
- effect it might have on an individual and the Department. incident, he/she must consider all possible implications, including legal In an event where the Loss Control Officer receives a report of an
- Recording such claims and/or losses in a loss register

- Investigate all claims and/or losses
- Ensuring that all registered loss cases are finalised within a prescribed
- the matter further. To refer cases of negligence to Directorate Legal Services to investigate
- Annual Departmental Financial statements. investigated and reported to the Chief Financial Officer for inclusion in the Report all cases to the Loss Control committee in writing, so that it can be

7.2 REPORTING OF LOSSES.

the value of the loss or damage from the person responsible (Treasury reported, in writing, to the Accounting Officer and the South African Police Instruction 12.2.3). Service. If liability can be determined, the Accounting Officer must recover criminal acts or possible criminal acts or omissions, the matter must be When it appears that the state has suffered losses or damages through

STEP 1: REGISTRATION OF DAMAGES AND LOSSES

- a) All Districts and Directorates within the department must keep register for all incidents reported
- <u>5</u> also act as an aid to manage the lose control process The register should reflect the basic information on losses and should
- S It should also reflect the references to the source documents
- ٩ When notified of a loss, the loss control officer must register such case/loss within two (2) working days.
- <u>e</u> After notified of losses/damages/fruitless expenditure/claims, these are Regulations. to be handled in accordance with Chapter 12 of the National Treasury

STEP 2: GATHERING OF INFORMATION

The Loss Control Officer must seek legal advice as widely as possible; consult parties broadly as possible consult experts' advice widely:

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and compile final reports for future reference containing the following: follow and note (in writing) events systematically as swiftly as possible;

- Detailed description of incidents; and
- Investigator's observations and recommendations
- b) The following information should be reflected in this register
- Entry number, date of entry, file references and the date of the occurrence
- Description of losses
- Possible cause
- Responsible person (person responsible for the safe keeping of the
- Estimated amount of the loss
- Amount recovered/not recovered
- SAPS's case number
- Date reported to Legal Service when necessary
- Finalisation steps (approval/receipt number)

DETERMINE LIABILITY COLLECTION OF DOCUMENTS AND EVIDENCE

- Liability investigation is mainly to determine the circumstances under evident that the investigator shall also communicate with the criminal information/evidence. independent from any criminal or misconduct investigator. It is self held liable for such loss. This type of investigation is done completely which a loss occurred and to determine whether any official could be the Misconduct Investigator for the purpose of obtaining
- 9 There is nothing that prohibits that documents, which were used in a neglect of duty for disciplinary steps. liability investigation, can also be used in a case of misconduct or
- C version of the occurrence by checking initial reports instructions that might be applicable to the case; determine the official Control Officer shall acquaint himself/herself of specific

- Depending on the nature of the loss, it shall be ascertained who was responsible for specific responsibilities or duties.
- <u>e</u> the investigation. copies of specific instructions were made then they must be included in that a duty was performed or neglected, shall be obtained. If relevant The collection of job descriptions and the proof that a certain official/s was/were aware of his/her/their responsibility is of importance. Proof
- ے usually sufficient. consulted. Certified copies of a register or specific entry/entries are the person giving the instruction (for investigation) should be If, for certain reasons, it is necessary to confiscate a certain register,
- Disciplinary Regulations or appropriate provisions in the Public Service If any problems were encountered with a reluctant witness or with the destruction or withholding of documentation or information, should not hesitate to make use of provisions 으
- 3 evidential value with a view to possible legal action. Obtain certified copies of all the original documents and use only the made on original documents, as this would negatively influence its safe place. No inscription, deletions, changes or corrections should be copies relating to the investigation. Keep the original documents in a
- = rectify the situation and to ensure the said data is accurate and be taken in consultation with the stakeholders concerned in order to exist regarding the data integrity exist of such information, steps must Evaluate data integrity of gathered information. Should any uncertainty

STEP 4: EXAMINE NATURE AND EXTENT OF LOSSES

State property formally allocated to an official may be lost or damaged during the performance of official duties;

- State property may negligently be left in residences; offices, vehicles or to procedures for safety of Government Property other places, without proper care, or is not properly locked up contrary
- C deliberately damaged; State property is stolen by a member of the public or is otherwise
- ٩ the accounting on handing over state properties by means of voucher accounted for, because of the non-compliance of instructions regarding State property is transferred or issued to other officials or accounting officers without proper records, in such a manner that it cannot be
- will eventually determine what progress, if any, has been made to achieve certain objectives to reduce losses in general. the status of losses at a particular point in time). The current baseline losses to determine the current baseline. (The baseline referred to, is State property is stolen, lost or negligently damaged by officials Determine the nature and extent (including amounts involved) of the

STEP 5: IDENTIFY POSSIBLE CAUSES AND TRENDS

- a) If shortages, loss, theft, damage, misuse, negligence, natural and Officer with the objective to impartially and transparently investigate for the state, a liability investigation shall be taken by the Loss Control recovery of the state has become prescribed, which gave rise to a loss wasted, unauthorized or irregular expenses are involved, or the right of or fruitless expenditures, especially with regard to accommodation or unavoidable causes, omission to act of state property or state money,
- <u>a</u> official can be held legally liable for a loss in terms of the applicable during the investigation, can eventually lead to a decision whether an It should however be noted that a liability investigation is mainly occurred. The circumstances of the loss and facts that came to light conducted to determine the circumstances under which the

the investigator ought to continue and complete his/her investigation. have negative implications for the Accounting Officer of the institution, Treasury Regulation. If any neglect of duty or other circumstances may

- 9 to the loss in question. conversant with all the relevant instructions, which may be applicable The Loss Control Officer shall display own initiative and shall be
- 0 disappear. evidence that might be of interest could be changed or simply that it be instituted immediately after the reporting of the loss, as When a liability investigation is considered necessary, it is important

STEP 6 COMPILATION OF A REPORT

- a) To compile a report regarding losses, which have to be referred to determine liability and comply with certain provisions of the PFMA. Loss Control Committee and Legal Services at Head Office, one must
- b) The report includes all gathered statements, documentary proof and recommendations

STEP 7 BOARD OF ENQUIRY:

should be appointed in writing, the format of a convening order. extensive, then a board of inquiry should be constituted. In cases where the cause of the loss is not apparent or the loss is The board

of reference for the board. 7.1 A formal appointment should be made in writing stipulating the terms

should be given to the following matters: the board must be handed over to the Accounting officer, Special attention 7.2 A completion date should be determined by which the proceedings of

- The evidence of the board should be in the form of affidavits
- The cause of the loss must be determined
- shortcomings in the regulations It should be determined whether the loss can be ascribed to
- Correctly identify and classify the loss

- Determine whether officials acted within the limits of their powers
- Determine accountability of officials involved
- Make recommendations on actions to be taken to prevent similar losses in the future
- Loss Control Officer and SAPS) Comment on correctness of reporting procedures. (Reporting to the
- Minutes of the proceedings must be kept

Accounting Officer by the date stipulated in the convening order. Copies of the completed board inquiry must be handed over ਰ the

7.3 RECORD KEEPING

following minimum info: Records of loss, damage, forms, files, registers etc. should include the

- Gross value of the loss.
- Amount recovered.
- Approved amount written off.
- Authority /reference for adjustment.
- Updating of assets register and inventory record.

7.4 RISK ASSURANCE

- performance of State activities. instructions and who is or was employed by an Institution to which the loss control In general the State bears its own damages and accident risk and will arise from State activities as a result of person who is liable in law accepts responsibility for all claims and losses of State property. This applied or originated from or took place during the
- 9 managers and staff to improve controls and to manage such risks. prevention strategy and the determination of the skills required of Treasury Regulation part 3, 3.2.1 is clear on the inclusion of such risks in a risk management strategy and dovetailing to a fraud

C be prepared to face disciplinary steps initiated against them. duties resulting in unnecessary losses for the Department, should also powers or misuse State property and/or resources, or neglect their Officials causing unnecessary losses, or who abuse or exceed their

7.5. COMPENSATION PAID BY OFFICIALS

- a) An officials, who is accountable for a loss/damage due to negligence or Department. Head of Department or his Delegated Officials to compensate the an omission, can voluntarily declare his/her preparedness to compensate the loss. The official can then be ordered in writing by the
- b) The said person must give a written undertaking.
- C The Head of Department or his Delegated Official must at all times be held accountable for the loss/damage convinced that the said person did forfeit State cover and should be

7.6. GENERAL PROVISIONS

- When a criminal action is instituted against a person, the Loss control compensation. to notify the legal section accordingly with a view to the allocation of Official should obtain the replacement value minus depreciation, and is
- 9 to the legal section for litigation. Loss or damage discovered when a person has resigned or is to be agree to compensate. recovery must occur by means of his pension or he may voluntarily to recover the amount be delayed and the person has already left, the transferred, must be recovered from such person. Should the decision Should all actions fail then the matter is referred

7.7. CALCULATION OF DEPRECIATION VALUES:

Items described as "NEW", 75% (if it is older than one year) of the asset value or 100% within (12 months period)

- d) Items described as "GOOD", 50% of the asset value
- <u>e</u> Items described as "REASONABLE" 30% of the replacement value
- f) Items described as "POOR" 10% of the asset value.
- 9 IT equipments older than three years 25% of the asset value
- り such instances where the loss is calculated against the book value at The basis of depreciation and percentage reduction does not apply in instances where the loss is written off as a loss against the state. In
- ۳ where the loss in respect of lost-damaged personal equipment items loss or damage must be obtained via three quotations. must be recovered from responsible official, the amount of the state's For the purpose of calculating the recoverable amount in instances
- \Box the service from the official's outstanding pension or other monies due due from the salary of the official concerned, or in the event of leaving amount, Salary Payments may be requested to recover the amount any funds to compensate for the full recoverable amount in a once-off Only in exceptional cases where the affected Official does not have
- S In instances of damage to state or leased buildings and fences, Building Directorate must certify that any quotation that has been obtained, are in line with actual costs.

MISCONDUCT

Officer wilfully or negligently Department commits an act of financial misconduct if the Accounting In terms of Section 81(1) of the PFMA, an Accounting Officer for a

- Fails to comply with a requirement of section 38,39, and 40 0f,
- Makes or permits an unauthorised expenditure, an irregular expenditure or a fruitless and wasteful expenditure.

whom a power or duty is assigned in terms of Section 44 commits an act of financial misconduct if that Official wilfully or negligently fails to exercise that power or perform that duty. In terms of Section 81(2)of the PFMA, an Official of a department to

9. ETHICAL STANDARDS

order to promote -and must be adhered to by all officials and other role players in the system in A code of code of good practice is established for Loss Control Management

- a) Mutual trust and respect; and
- <u>o</u> A control environment where risks can be control and managed in a fair and reasonable manner:
- C Must assist the accounting officer in combating fraud, corruption, favouritism and unfair and irregular practices; and
- 9 Must report to the accounting officer any alleged irregular conduct in the supply chain management system which that person may become aware of, including -
- any alleged fraud, corruption, favouritism or unfair conduct;
- any alleged breach of this code of ethical standards.

10. OBJECTIONS AND COMPLAINTS

the loss control policy, may lodge within 14 days of the decision or action, a written objection or complaint against the decision or action. Persons aggrieved by decisions or actions taken in the implementation of

11. COMMENCEMENT

the Accounting Officer of the Department. This policy takes effect on the date on which it is signed and adopted by

HEAD OF DEPARTMENT

12-07-201

DATE:

ANNEXURE A

		LOSS CONTROL REGISTER: 20/20 DEPARTMENT: PUBLIC WORKS AND ROADS DISTRICT:							
No.	Loss reported date	SAPS Case	Full description of Loss with possible cause		o N e p	Estimated value	Office/Road Camp/Sub. Dist.	Progress investigation	on